



REPLY TO
ATTENTION OF:

DEPARTMENT OF THE ARMY

HEADQUARTERS

7th SPECIAL FORCES GROUP (AIRBORNE), 1st SPECIAL FORCES
FORT BRAGG, NORTH CAROLINA 28307-5270



MEMORANDUM THRU

CDR, 2nd BN 7TH SFG (A) 1ST SPECIAL FORCES
FT. BRAGG N.C. 28307.

CDR, 7TH SFG (A) 1ST SPECIAL FORCES
FT. BRAGG N.C. 28307.

CDR, 1ST SPECIAL OPERATIONS COMMAND
FT. BRAGG N.C. 28307.

FOR: CDR, UNITED STATES ARMY SPECIAL OPERATIONS COMMAND
FT. BRAGG N.C. 28307.

SUBJECT: AFTER ACTION REPORT.

PURPOSE: THE PURPOSE OF THIS DOCUMENT IS TO IDENTIFY PROBLEM AREAS ENCOUNTERED BY ODB 750 INTELL. SECTION, DURING OPERATION JUST CAUSE, AND OPERATION PROMOTE LIBERTY, AND ALSO RECOMMENDATIONS TO CORRECT THE PROBLEM AREAS IDENTIFIED.

1. HUMINT TEAMS:

THE 29TH MI BN NOTIFIED THE ODB CDR OF THE DEPLOYMENT OF THREE HUMINT TEAMS INTO SANTIAGO VERAGUAS 4 DAYS PRIOR TO THEIR DEPLOYMENT. THESE HUMINT TEAMS CONSISTED OF 3 INDIVIDUALS PER TEAM OF WHICH ONLY ONE WAS A SPANISH SPEAKER, AND THE ONLY INDIVIDUAL WITH ANY HUMINT COLLECTION EXPERIENCE WAS THE OIC. OF THE GROUP.

MOST OF THE INFORMATION PRODUCED BY THE TEAMS WAS OLD INFO. THAT HAD ALREADY BEEN PROVIDED BY THE SOURCES DEVELOPED BY THE ODAS WORKING IN THE AO.

RECOMMENDATION: THE ODB COMMANDER SHOULD BE INCLUDED IN THE PROCESS OF DECIDING WHERE TO DEPLOY THE INTELLIGENCE COLLECTORS SINCE HE KNOWS THE AREA OF OPERATION AND WHERE THESE TEAMS CAN BE BETTER UTILIZED.

THESE TEAMS SHOULD BE BRIEFED BY THE ODB INTELLIGENCE SECTION AS TO WHAT INFORMATION IS ALREADY AVAILABLE TO AVOID DUPLICATION OF EFFORT, AND TO PREVENT THE USE OF ONE SOURCE BY MORE THAN ONE HANDLER.

PERSONNEL ASSIGNED TO WORK AS HUMINT COLLECTORS SHOULD BE ABLE TO SPEAK AND UNDERSTAND THE LANGUAGE OF THE TARGET POPULATION, WITHOUT THE LANGUAGE CAPABILITY THE COLLECTION EFFORT WILL TURN INTO A WASTED EFFORT.



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2. 18F (SF INTELLIGENCE NCO):

A FEW WEEKS INTO THE OPERATION AS THE PRIORITY OF TASK CHANGED FROM COMBAT RELATED OPERATIONS INTO THE COLLECTION OF INFORMATION THE 18F's BECAME THE PRIMARY ASSET TO THE CDR. THE INTELLIGENCE NCOS WERE GIVEN THE TASK TO IDENTIFY, AND DEVELOP HUMINT SOURCES FOR THE PURPOSE OF COLLECTING INFORMATION TO SATISFY THE CDRS PIR's.

THE LACK OF TRAINING IN THE DEVELOPMENT, AND UTILIZATION OF HUMINT SOURCES BY THE 18F's WAS IDENTIFY AS A PROBLEM AS THE INTELLIGENCE NCOS DID NOT HAVE THE KNOW HOW WHEN IT CAME DOWN TO THE TECHNIQUES ASSOCIATED WITH THE AGENT ACQUISITION CYCLE.

A 5 DAYS TRAINING PROGRAM WAS DEVELOP BY ODB 750 S-2 AS DIRECTED BY THE ODB CDR TO CORRECT THE PROBLEM. THE RESULTS OF THE TRAINING WAS THE DEVELOPMENT OF DEFENSIVE SOURCE NETS THAT PROVIDED THE ODAS WITH EARLY WARNING OF ANY ACTIVITIES DIRECTED AGAINST THEM AS WELL AS INFORMATION REQUIRED TO SATISFY THE COMMANDERS PIR's.

RECOMENDATION: TO AVOID THE ABOVE MENTIONED PROBLEM FROM REOCCURRING A TWO WEEK COURSE ON THE SKILLS NEEDED TO CONDUCT INTELLIGENCE COLLECTION OPERATIONS SHOULD BE PUT TOGETHER AND PROVIDED TO ALL THE INTELLIGENCE NCOS, AND DETACHMENT TECH. OF ALL ODAS DEPLOYING TO THE COUNTRY OF PANAMA.

A ONE MONTH OVERLAP WILL BE NEEDED TO FAMILIARIZE THE NEW OPERATORS WITH THE AREA OF OPERATION AND TO EFECTIVELY CONDUCT A TURN OVER OF HUMINT SOURCES IN THE AO.

3. INTELLIGENCE CONTINGENCY FUNDS:

THE COLLECTION EFFORT REQUIRED THAT A SOURCE TRAVEL TO DIFERENT AREAS AND ALSO CALLS FOR THE SF OPERATOR TO MEET WITH SOURCES IN PLACES WHERE THE NEED OF MONEY WILL AFECT THE OPERATION. AT THIS TIME THE MONEY BEING UTILIZE TO SUBSIDY THESE OPERATIONS IS COMING OUT OF THE SF OPERATORS POCKET BECAUSE THERE IS NO ICF AUTHORIZED TO THE 18F's, THE ONLY PERSONNEL AUTHORIZED AN ICF ARE THE HUMINT TEAMS THAT COMES FROM THE INTELL. COMMUNITY.

RECOMENDATION: DUE TO THE FACT THAT ABOUT 90% OF THE INTELLIGENCE PRODUCED IN THE WESTERN SECTOR OF PANAMA COMES FROM SOURCES DEVELOP BY ODAS, MORE RESOURCES NEED TOBE MADE AVAILABLE TO THE SF OPERATORS, AND AN ICF SHOULD BE PART OF THESE RESOURCES.

4. ASOTC

IT IS IMPERATIVE THAT THE INTELLIGENCE COLLECTION CAPABILITIES OF ODAS AND 7TH SFG (A) ARE ENHANCED, THE ONLY SOURCE THAT CAN PROVIDE THE TRAINING NEEDED TO THE UNIT IS THE ADVANCE SPECIAL OPERATIONS TECHNIQUES COURSE.

RECOMENDATION: IT IS IMPERATIVE THAT SOLDIERS OF 7TH SFG (A) BE GIVEN PRIORITY AND A GRATER NUMBER OF ALOCATIONS FOR THE ASOTC CLASSES.



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CONCLUSIONS: IT IS MY OPINION THAT CORRECTIVE ACTIONS TO RESOLVE THE PROBLEMS IDENTIFIED IN THIS DOCUMENT WILL PROVIDE THE SF OPERATOR WITH THE NECESSARY TOOLS TO ACCOMPLISH THE MISSION.

LIMITED RESOURCES CAN ONLY PROVIDE US WITH LIMITED RESULTS!

SFC

S-2 ODB 750

MUERTOS

- A- FUERZAS LEALES (NINGUNO)
- B- ELEMENTOS GOLPISTAS (10)
- C- CIVILES (NINGUNO)

A-FUERZAS LEALES

NINGUNO



LEON TEJADA



MOISES GIROLDI

B-ELEMENTOS GOLPISTAS

- 1-Capitán León Tejada
- 2-Capitán Juan Arza
- 3-Capitán Edgardo Sandoval Doberman
- 4-Teniente Jorge Bonilla Urracá
- 5-Subtite. Francisco Concepción Urracá
- 6-Subtite. Ismael Ortega Urracá
- 7-Sgto. 1° Deoclides Jullo Doberman
- 8-Sgto. 1° Feliciano Muñoz Urracá
- 9-Capitán Erick A. Murillo E. Batallón 2,000
- 10-Mayor Molsés Giroldi Vera Urracá

C. CIVILES

NINGUNO

B/.0.20

EL DE MAYOR CIRCULACION

crítica

el diario del pueblo

AÑO XXX

PANAMA, R. DE P. JUEVES 5 DE OCTUBRE DE 1989

DETENIDOS

- A- PROFUGOS (5)
- B- FUERZAS GOLPISTAS(37)

ELEMENTOS GOLPISTAS

A-PROFUGOS

- 1-Capitán 9584 Javier Licona Asilado en Fuerte Clayton a órdenes de los Estados Unidos de Norteamérica. IDEM.
- 2-Sgto. 1411 José Beltía IDEM.
- 3-Cabo 1810 Tomás De León IDEM.
- 4-Cabo 10587 Guillermo Navarro IDEM.
- 5-Agente 15689 Diomedes Torres IDEM.

B- DETENIDOS



GUILLERMO WONG



JULIO OW YOUNG



ARMANDO PALACIO G.



JESUS B. BALMA



AGUSTIN PAJARO



AGUSTIN DE GRACIA

- 1. Coronel Guillermo J. Wong
- 2. Coronel Julio Ow Young G.
- 3. Tte. Cnel. Armando Palacios G.
- 4. Mayor 9108 José A. Pajaro J.
- 5. Mayor 9207 Agustín G. de Gracia
- 6. Capitán 9013 José L. Sánchez C.
- 7. Capitán 9047 Jesús M. George B.
- 8. Capitán 9331 Nicasio Lorenzo T.
- 9. Teniente 729 Rafael Guerra G.
- 10. Teniente 8004 Elécor Suárez Puga
- 11. Teniente 8208 Nathaniel Samuel López
- 12. Teniente 8411 César Chú Gómez
- 13. Teniente 9046 Juan M. Díaz Zúñiga
- 14. Teniente 9689 Alberto Ng Jaén
- 15. Subtite. 71 Benjamín Martínez Ruiz

- 16. Subtite. 123 Bartolomé Serrano Caballero
- 17. Subtite. 473 Simón Henríquez Ollivardia
- 18. Subtite. 589 Benigno González
- 19. Subtite. 3096 Marcelino E. Henríquez M.
- 20. Subtite. 8068 César A. Cedeño C.
- 21. Subtite. 8101 Porfirio Rivera Arias
- 22. Subtite. 8187 Ceibán Tejada Kantule
- 23. Subtite. 8268 Abraham Kennion Pinoda
- 24. Subtite. 8339 Orlando E. Vega Iturralde
- 25. Subtite. 8407 Víctor Zúñiga Pérez
- 26. Subtite. 8542 Hildelfonso Rojas Alvarado

- 27. Subtite. 8563 Bernardo García
- 28. Cabo 2° 6811 Gabriel González
- 29. Cabo 2° 11363 Máximo Rentería B.
- 30. Agente 1446 Carlos Acosta Jiménez
- 31. Agente 2329 Sebastián Alvarado Pérez
- 32. Agente 2780 Jesús H. Kangas Velarde
- 33. Agente 12562 Kadir Rodríguez
- 34. Agente 15305 Manuel T. Borbón Ollivardia
- 35. Soldado 2261 Luis Carlos López
- 36. C. Civil Daniel Alonso Flores
- 37. Cabo 2° 11834 Julio Félix Cueto Bernal
- Tte. Coronel CARLOS AROSEMENA KING G-5 de Estado Mayor General de las Fuerzas de Defensa