



SUMMER 2016

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 Projeto Cinza Participez à la conversation
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Page 1 - A Comprehensive and Proactive Approach to UW



Page 2 - In D.N.C. Hack, Echoes of Russia's New Approach to Power



Hybrid Warfare and the Lower End of Conflict Spectrum

Russia's Renewed Military Thinking: Non-Linear Warfare and Reflexive Control

by Can Kasapoglu NATO is not facing a new Russian military strategy, but a new military thinking that brings about shifts at strategic, operational and tactical levels along with doctrinal order of battle and military strategic culture.

<http://cco.ndu.edu/Portals/96/Documents/Articles/russia's%20renewed%20Military%20Thinking.pdf>

A Comprehensive and Proactive Approach to Unconventional Warfare

by Will Irwin A full-spectrum approach to unconventional warfare in Syria consisting of early U.S. engagement, effective influence and coercion actions and a more disciplined approach to nonviolent civil resistance could have resulted in early regime change favorable to U.S. interests. http://jsou.libguides.com/ld.php?content_id=21665361

Outplayed: Regaining Strategic Initiative in the Gray Zone

by Nathan P. Freier, LTC Charles R. Burnett, COL William J. Cain Jr., LTC Christopher D. Compton, LTC Sean M. Hankard, Robert S. Hume, LTC Gary R. Kramlich II, COL J. Matthew Lissner, LTC Tobin A. Magsig, COL Daniel E. Mouton, Michael S. Muztafago, COL James M. Schultze, John F. Troxell, LTC Dennis G. Wille

The DoD should examine ways to build effective, tailored organizations to counter revisionist threats and hybrid methods used by adversaries in the gray zone.

<http://www.strategicstudiesinstitute.army.mil/pubs/display.cfm?pubID=1325>

about projectgray

Project Gray is an initiative to promote dialogue and discussions on gray zone challenges through events and publications bringing together academic scholars, research institutes and practitioners.

Upcoming

Distinguished Lecture Series
 Featuring
 Dr. Michael Dennis
 September 13, 2016
 Fort Bragg, NC
 see details on page 2

Project Gray Symposium
 "Russian Engagement in the Gray Zone"
 October 19-20, 2016
 Fort McNair, NDU

Symposium details and registration coming soon at www.projectgray.org

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WAR OF WORDS: Countering Russian Aggression in Estonia by Spencer Meredith III and a Special Forces Officer
The strategic application of special warfare, combined with conflict resolution techniques, could enable the U.S. and NATO to outpace Russian influence in the Estonian region of Narva. <http://www.soc.mil/SWCS/SWmag/archive/SW2901/CounterRussian.pdf>

Thinking Forward

In D.N.C. Hack, Echoes of Russia's New Approach to Power by Max Fisher

As Russian power has resurged, the country has often used asymmetrical methods to assert its interests, particularly in the former Soviet republics it still considers its "near abroad" and rightful zone of influence. Within a vast Gray Zone between peace and war, deception and disinformation, not tanks and planes, are the new tools of Russian power.

<http://www.nytimes.com/2016/07/26/world/europe/russia-dnc-putin-strategy.html>

Defense Institution Building in Africa: An Assessment by Michael J. McNerney, Stuart E. Johnson, Stephanie Pezard, David Stebbins, Renanah Miles, Angela O'Mahony, Chaoling Feng, Tim Oliver

The Department of Defense could organize a pilot effort in Africa to serve as a model for future Defense Institution Building activities that facilitate State Department/Department of Defense synchronization at the theater level.

http://www.rand.org/pubs/research_reports/RR1232.html

Reconfiguring USAID for State-Building Policy Innovation Memorandum No. 57 By Max Boot

The United States cannot adequately respond to global instability with military force alone. This essay argues that USAID should bolster the US capacity to foster better-functioning institutions in unstable countries.

<http://www.cfr.org/foreign-aid/reconfiguring-usaid-state-building/p37869>

Civil Affairs in Denied Areas: The Challenges to Developing Networks That Support Shadow Governments

By Robert Schafer For Civil Affairs personnel to identify, predict, and ultimately influence desired, strategic outcomes during unconventional warfare operations, especially in denied areas, advanced skills are needed. Civil Affairs needs to develop and adapt to better asymmetric methodologies that mutually supports non-lethal targeting at the operational and strategic levels.

<http://smallwarsjournal.com/jrnl/art/civil-affairs-in-denied-areas-the-challenges-to-developing-networks-that-support-shadow-g-0>

Event Update

Project Gray Symposium "Russian Engagement in the Gray Zone"

The 2nd Annual Project Gray Symposium — "Russian Engagement in the Gray Zone" — is Oct. 19-20 on the campus of the National Defense University at Fort McNair. Academic scholars, interagency partners, policymakers and military practitioners will discuss geopolitical challenges presented by Russian Gray Zone activities and statecraft in the contemporary security environment.

Keep an eye out on www.projectgray.org for registration details coming soon.

Distinguished Lecture Series

Dr. Michael Dennis, a political scientist, who is based in the Syria-Iraq and Middle East Branch, National Ground Intelligence Center, will discuss the Chechen diaspora and long-term trends and threats as they relate to the Gray Zone.

The Distinguished Lecture Series on September 13, 2016 at 2 p.m. in the John F. Kennedy Auditorium, Kennedy Hall, Fort Bragg, North Carolina.

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